

<b>BoD November 2013</b>
<b>Typed by HQ:</b> 30 November 2013
<b>Approved by Pdt:</b> 8 February 2014
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INTERNATIONAL CANOE FEDERATION (ICF)

# BOARD OF DIRECTORS

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MINUTES OF THE MEETING  
HELD IN LIMA, PERU  
14 – 15 NOVEMBER 2013



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## MINUTES BOARD OF DIRECTORS MEETING 14-15 November Lima, PERU

### **Participants:**

José Perurena López	ICF President	Branko Lovric	Continental Representative Europe
Istvan Vaskuti	1 Vice President	Saifudin Patwa	Continental Representative Africa (absent)
Joao Manuel Da Costa Alegre	2 Vice President President CAC	Victor G. Ruiz	Continental Representative America (absent)
Joao Tomasini	3 Vice President	Mario Santos	Continental Representative Europe
Luciano Buonfiglio	Treasurer	Tomas Konietzko	Continental Representative Europe
Simon Toulson	Secretary General	Tim Cornish	Continental Representative Africa
Helen Brownlee	President OCA	Frank Garner Jean Michel Prono	Chair Canoe Sprint Chair Canoe Slalom
Albert Woods	President ECA	Jorn Cronberg	Chair Canoe Marathon
Cecilia Farias	President COPAC	Jens Perlwitz	Chair Wildwater Canoeing
Maree Burnett	Continental Representative Oceania	François Ryffel	Chair Dragon Boat
Dr Wai Hung Luk	Continental Representative Asia	Lluis Rabaneda i Caselles	Chair Canoe Freestyle
Ahmad Doniamali	Continental Representative Asia	Greg Smale	Chair Canoe Polo
Dwight Corbin	Continental Representative America	Donald McKenzie	Chair Medical and Anti doping (absent)
Shoken Narita	President ACC		Athlete Chair (absent)
		John Edwards	Chair of Canoeing for All

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Description	Responsible Person	Deadline
<p><b>PRESIDENT'S WELCOME</b></p> <p>The ICF President welcomed everybody to Peru he also welcomed the Vice President and President of the Peru Olympic Committee who kindly hosted the BoD. The Peru Olympic Committee President welcomed everybody and officially opened the meeting.</p> <p>The ICF President announced the recent death of the ICF honorary President, Mr. Feldhoff. A one minute silence was held to show the ICF's respect.</p> <p>He congratulated new board members Dr LUK from Asia Continental Confederation and Mr Konietzko from the European Canoeing Association.</p> <p>Victor G Ruiz, Filipe Pereira, Don McKenzie and Seif Patwa's all excused themselves as they were unable to attend the meeting.</p> <p>The BoD approved of the minutes of board in Glasgow.</p>		
<p><b>PRESIDENT'S REPORT</b></p> <p>The President had been lobbying and promoting Canoe within the Olympic Family, particularly regarding the future in the Olympic Programme.</p> <p>Visits included Sport for All (PER), Sport Accord (RUS), IOC womens commission (SUI), World Games (COL), Athletics World Championships (RUS), IOC Session (ARG)</p> <p>The President announced his candidature for President of World Games. Election will be held April 2014.</p> <p>ICF welcomed the inclusion of Canoeing in the inaugural European Games in Baku, 2015.</p> <p>The issue of Stand Up Paddling and who owned the sport was discussed as Surfing Federation had asked the ICF to give all rights to them. It was noted that in Germany stand up paddling was under the canoeing federation. It was highlighted that SUP was a valuable way for people to enter canoe clubs and ICF should guard these types of disciplines for canoe development.</p>		

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**SECRETARY GENERAL'S REPORT**

It had been a busy and long competition season. Staff had changed in the HQ. By mutual decision Paula had left due to long term illness and would officially finish December 2013.

Marine Pergaeux would replace Paula full-time as she had been working part time for Archery Federation and ICF.  
Richard Pettit had also joined the ICF as media and communication manager.

The ICF had been occupied with the Rio 2016 Canoe Slalom course with Jean Michel Prono, Tony Estanguet, Joao Tomasini and Ramon Ganyet.

In addition, the governance project had taken up a lot of time as well which had not been foreseen for the Headquarters.

The ICF had overspent for the World Games but the events had been well received and successful in Cali, Colombia.

A new finance table was introduced to the BoD members. The ICF accountants and HQ were working on an electronic system that would allow the accounts to be calculated monthly and automatically. This was to be ready for the next financial year.

ICF TV for 2013 had been successful especially the World Cup audience figures. Both Canoe Sprint and Slalom World Championships had good figures.

Expansion into non-European territories was required now to grow the audience further.

For the eight world cup events a total of 28 million viewers had watched which had been a significant increase on previous years. In total there were 39 hours of live TV for ICF World Cups and 50 hours for World Championships resulting in nearly 100 hours of live TV for canoeing in 2013.

A decrease in takers of the highlights programmes occurred but this was more likely due to the increase in live broadcasts.

There was a commitment based on feedback from various sources to improve the Canoe Sprint World Cup TV production and this had already started with ICF TV for 2014.

Once again it was highlighted that the timing system for Canoe Sprint was causing major problems in the TV production and final product.

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<p>A media presentation was made to show where the ICF was in relation to other sports. The ICF website only ranked 26<sup>th</sup> on the IOC list. Some work needed to be done to make this website more attractive to the general public.</p>		
<p><b>EXECUTIVE COMMITTEE REPORT</b></p> <p><b>Istvan Vaskuti - Report</b></p> <p>He had visited Kazan for the University Games which only had 6 events for Canoe and participation was poor.</p> <p><b>Joao Manuel Da Costa Alegre- Report</b></p> <p>He had visited Rwanda and met with the NOC President and Minister of Sport to talk about development of canoeing in the country. He continued to work with ANOC on the African Games to ensure Canoe was on the programme.</p> <p><b>Joao Tomasini – Report</b></p> <p>It was highlighted that work was progressing daily on the 2016 canoe slalom course with the Brazil Canoe Federation working closely with Rio 2016 and ICF to find a good solution for the Games and the legacy of the venue.</p>		
<p><b>TREASURER’S REPORT</b></p> <p>The profit and loss accounts with the overall situation of 2013 were presented.</p> <p>It was questioned why there was a difference in the with so much money being deducted from ICF accounts. It was explained that the ICF had to pay Swiss taxes on the IOC money paid from the London 2012 Olympic Games. This was a one off payment every four years.</p>		
<p><b>CANOE SPRINT – Frank Garner</b></p> <p>The number of countries that participated in the 2013 World Cups: Szeged 46, Racice 37, and Poznan 32.</p> <p>The Junior World Championships had 55 countries and U23 Worlds had 33. Although successful many Federations continued to complain that the Junior events were too often and too expensive.</p> <p>A meeting after the World Championships in Duisburg was attended by 39</p>		

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<p>NFs to discuss all technical issues. Future planning would be based on this meeting and has helped formulate ideas. NFs requested a reduced competition programme. Similar feedback had resulted from the Canoe Summit meeting held in Lausanne.</p> <p>For the next Congress it would be proposed to delete Relay events as they were not working and add team boats particularly canoe as proposed from the Canoe Summit.</p> <p>Potential Olympic events would have to meet performance targets to be eligible for inclusion for the Olympic Games and each event would be measured against each other. For example, single events would require 50 NFs at World Championships, double boats needed 35 NFs and K4 needed 25 entries.</p> <p>Performance indicators such as time spread for leading finishers would be considered too. This would reduce emotional decisions and would have a systematic and logical approach to deciding events in the Olympic Games.</p> <p>No decision was made regarding the performance proposal.</p>		
<p><b>CANOE SLALOM – Jean Michel Prono</b></p> <p>Canoe Slalom events had been successful in terms of operation and TV audiences which was satisfactory for post Olympic year.</p> <p>Organisers had used the siwidata package and TVS had been standardised for all events. Progress had been made in accreditation systems and the next step was to standardise data processing in ISIS.</p> <p>Junior World championships in Liptovsky (SVK) was very successful, however it was a heavy programme. In the future, issues could arise affecting quality of the Junior event. Perhaps the ICF should revisit the programme in the next Congress.</p> <p>The World Championships was extremely well organised in Prague (CZE) they not only recovered from course flooding but also delivered a fantastic event which was a credit to the organisers.</p> <p>Progress to increase participation in the C1 women class had continued. Improvements in showcasing the C1 women required the ICF to look at the length of the runs and the time taken for athletes to complete the course. By changing the course we could hope to improve the athlete's time and the image of the competition.</p> <p>Canoe Slalom has been concerned with the Rio 2016 course preparation. It would not be possible to have a test event in August 2015. The goal would be to have the course constructed by October 2015.</p>		

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<p>It was proposed to prepare a professional technical document for Canoe Slalom and Sprint regarding course construction which would outline the requirements and specifications for such venues. It should also address legacy issues.</p> <p>A budget within the Slalom account could be used for the project.</p> <p>Deep Creek World Championships in 2014 would be a great opportunity to grow the sport in North America where Slalom was not well represented as an Olympic discipline.</p> <p>Concern was raised over TV production and distribution in the USA. Organisers were already in contact with TV producers but needed to work on distribution of signal.</p> <p>The annual Canoe Slalom Coach Conference would be organised in Italy and there would be a one day organisers workshop.</p>		
<p><b>WILDWATER CANOEING – Jens Perlwitz</b></p> <p>The rules for qualifying at Wildwater events were discussed. Finally, it was decided that the rule change could only occur at Congress and would need to be deferred until 2014.</p> <p>To change the date of the Wildwater world Championship on the calendar was approved.</p>		
<p><b>CANOE MARATHON – Jørn Cronberg</b></p> <p>Marathon wished to introduce short distance marathon to the World Cup programme as this could increase participation numbers.</p> <p>According to the skeleton calendar Marathon was scheduled 3<sup>rd</sup> weekend of September. Moving due to Canoe Slalom had meant a clash with Canoe Polo in 2014. ICF needed to review the skeleton calendar.</p>		
<p><b>CANOE POLO – Greg Smale</b></p> <p>Conti Balls have agreed to provide clothing for referees at the World Championships and continue their sponsorship of the discipline.</p> <p>Canoe Polo had given 10 boats to Porto Rico, Czech Republic and Colombia. The use of the boats needed to be followed up in each country.</p> <p>The SEA Games had the potential for Canoe Polo to be added to their sports programme. However, 5 NFs were needed for a competition to be</p>		

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<p>valid and only two had registered.</p> <p>Canoe Polo had also targeted the Asian Games in 2019 to be included and requested ICF support in this matter.</p>		
<p><b>DRAGON BOAT – Francois Ryffel</b></p> <p>The 2013 season had been disappointing due to the cancellation of Ukraine World Championships. In Hungary an open championship had been organised instead.</p> <p>Poznan in 2014 looked promising and all was progressing well.</p> <p>Concern was raised over the copy of boats and the non return of a Dragon Boat in Ukraine.</p>		
<p><b>CANOE FREESTYLE – Lluís Rabaneda</b></p> <p>Excellent World Championships in 2013 including TV programmes. The product for the US market would be ready in 2014 and would hopefully have a positive impact in the US market. The same product would be considered for the European market.</p> <p>The promotional video by the Hit The Roof was made and had received a good number of viewers on youtube.</p> <p>Eight athletes had been candidates for the ICF Athletes committee. Emile Jackson (USA) got the place. A further two athletes would join the Freestyle committee. The committee was waiting for their NFs to send formal letters.</p> <p>There were three bids for World Cups in 2014, two from Spain and one from France. All were provisionally accepted pending the technical visit in the coming weeks.</p> <p>No formal bid for 2015 World Championships had been received so far. Should a late bid be tabled it was agreed to have an electronic vote by the BoD.</p> <p>It was requested that Hit The Roof be considered for highlight programmes for non-Olympic World Cups. The ICF HQ would determine costs for the project with Hit the Roof.</p>		
<p><b>OCEAN RACING – Mario Santos</b></p> <p>Thanked the ICF President for being present at the first Canoe Ocean Racing World Championships.</p>		

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<p>The partnership with boat manufactures ensured the economical success of the event. The NFs were now trying to put this event on their calendars and hopefully it will grow. Certainly the view of NFs after 2013 had changed and it was likely more participants would partake in the future World Championships.</p> <p>The ongoing bid process for 2015 was difficult, but the Chair was positive more bids would arrive.</p>		
<p><b>MEDICAL COMMITTEE – Donald McKenzie</b></p> <p>The Biological Passport was introduced to the BoD and it was proposed to start testing with a small number of athletes. A costing would be made and brought to the next BoD meeting.</p> <p>The Medical Committee was advertising for two new members.</p> <p>It was announced that Tony Estanguet was now an athlete representative on the WADA athlete commission.</p>		
<p><b>PARACANOEING – John Edwards</b></p> <p>Paracanoe had been successful in achieving 60 quotas spots allocated for Rio 2016 and 6 events. Originally, 5 events had been given but ICF proposed 6 for gender equity and this was accepted by IPC.</p> <p>The choice of events would depend on the Athlete Classification Study which was ongoing. Work had been done in Germany, UK and Brazil to obtain useful data for the study. The Classification system must be in place by the beginning of the 2015 competitive season.</p> <p>A healthy 33 countries had competed in Paracanoe events in Duisburg. The participation level has increased 20% compared to the previous year. The ICF continued to financially supporting 16 federations.</p> <p>Paracanoe events would be added to the Szeged World Cup. It was anticipated for 2015 World Championships 40 countries would be represented.</p> <p><i>Paddle for the Planet:</i> We were able to tie up with the initiators of Paddle for the Planet this year. We hope we will have more time to prepare the 2014 campaign.</p> <p>The 2014 paddle for the Planet Day was seen as a way to reach a broader canoeist community outside the elite performance.</p> <p>A study group was required to establish rules and competition plans for the future. Canoe Sprint Committee had sent a questionnaire and information</p>		

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<p>had been collected.</p> <p><b>Canoe Summit Report on the Future of the Canoe Discipline</b></p> <p>Referred to the Report online. A successful think tank working session with various experts had led to some very tangible and usable recommendations.</p> <p>ICF should develop an ICF “Guide for Creating and Growing the Canoe discipline”</p> <p>ICF To promote a Mentoring Programme for Canoe with the goal to increase NFs participations – candidates would be facilitated with the help of the ICF.</p>		
<p><b>ATHLETES COMMISION</b></p> <p>In the absence of Filipe Pereira the ICF President thanked him and added that he had completed a very good job for the committee. Athlete elections at Canoe Sprint and Canoe Slalom World Championships with 4 people in both were held.</p> <p>Freestyle joined the Committee with new athlete (Emilie Jackson). A new athlete would be selected from non-Olympic disciplines and a Chair for the committee was to be elected by the committee.</p>		
<p><b>AFRICAN CONTINENTAL REPORT</b></p> <p>Canoeing would be in the African Youth Games in Botswana 2014.</p> <p>A training camp was to be established and the Botswana Federation would be given technical support in organising the event, from CAC, ICF and South Africa.</p> <p>The proposal to hand over financial responsibility to Continents for Development activities was not approved by the BoD.</p> <p>African Canoe Sprint Championships would be held in Tunisia with 14 countries and Continental Congress.</p>		
<p><b>AMERICAS CONTINENTAL REPORT</b></p> <p>COPAC executive had been pleased with the projects that were run during the year.</p> <ul style="list-style-type: none"> <li>- Pan American Championships were very successful. Paracanoeing in the continent was seen as a future initiative.</li> <li>- Connections had been made with authorities of Solid Waste in</li> </ul>		

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<p>Puerto Rico and Guidelines regarding environmental care had been asked of them. They would be included in the Bidding guidelines of COPAC.</p>		
<p><b>ASIA CONTINENTAL REPORT</b></p> <p>Referred to the report.</p> <p>Doctor Luk was added as the new Asian Continental Representative for the ICF and new Secretary General of the Asian Confederation. Mr. Donyamali had also been re-elected for a second term as Asian representative to the ICF BoD.</p> <p>Several questions had been raised regarding the construction of the Canoe Slalom course for Tokyo 2020. But there would be no changes locally and no issue was seen for the proposed venue.</p> <p>The layout of the course would be finalised with Jean Michel Prono.</p> <p>Like in the case of Wrestling the ICF required a Strategic Plan for the next few years to develop the Sport. Concrete achievements were needed to ensure Canoe sport remained on the Olympic programme.</p> <p>Asia had prepared a development programme and action plan that would cover 2014 to 2024.</p>		
<p><b>EUROPE CONTINENTAL REPORT</b></p> <p><u>Baku 2015 : first European Games.</u></p> <ul style="list-style-type: none"> <li>- Thanked the ICF President for his help.</li> <li>- The Athletes village would have 7'000 beds and it was almost completed.</li> <li>- Canoe Sprint would be on the programme.</li> </ul> <p>It was recommended that the ICF should consider having an annual Awards Gala to recognize some of the best Athletes. The President agreed with the idea for 2016 as most IFs had galas.</p>		
<p><b>OCEANIA CONTINENTAL REPORT</b></p> <p>Highlighted the inclusion of Canoe in the Pacific Games and that sustained lobbying for at least 5 years had led to this position. Oceania may request assistance for Boats for this event from the ICF.</p> <p>Oceania elections would occur in early 2014.</p>		
<p><b>WOMEN'S COMMISSION</b></p>		

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<p>Don McKenzie gave an excellent presentation “canoeing is medicine” outlining the positive health benefits to breast cancer patients participating in canoeing, specifically Dragon Boat paddling.</p> <p>It was proposed that the paper be presented at the 2014 IWG Women &amp; Sport World Conference, 12-14 June, in Helsinki, Finland.</p> <p>It was recommended to the Sprint Committee to recognise the Women’s Canoe Cup, Boulogne as an official ICF Event.</p> <p>The Commission proposed the following resolution for voting by the ICF Board: “that the Canoe/Kayak Programme for the 2020 Tokyo Olympic Games will provide for an equal number of medal events for men and women”. The point was discussed later in the meeting.</p>		
<p><b>ICF DEVELOPMENT PROGRAM</b></p> <p><b>Canoe Sprint</b></p> <p>Referred to the report on the website.</p> <p>The focus of the TIP was to change the selection process and evaluation of the athletes. The focus was to be on performance and have athletes qualified for the Olympic Games.</p> <p>Following the Canoe Summit development programme would organise special canoe coaches seminars and donate equipment to chosen NFs. Drafting of education brochures how to coach canoe would be developed.</p> <p>For 2014 the ICF had received great support from Russia for Sprint and Paracanoe development. Russia offered 60 Paracanoe athlete places for 2 weeks training, free of charge.</p> <p><b>Canoe Slalom</b></p> <p>Referred to the report on the website.</p> <p>It was announced that the TIP application would be sent to all NFs and the selection should be sent back by 1<sup>st</sup> January 2014. By the end of January the Slalom committee would finalise the selection of athletes.</p>		
<p><b>OLYMPIC QUALIFICATION RIO 2016</b></p> <p><b>Canoe Sprint</b></p> <p>The BoD reconfirmed that the same 12 events as in London 2012 would be</p>		

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<p>selected for Rio 2016 was approved.</p> <p>The base of the Qualification System reflected the London 2012 model.</p> <p>The 1<sup>st</sup> qualification would be the 2015 World Championships Milan. The second qualification would be the continental qualification as separate events.</p> <p>The major change was that athletes would not be able to compete in the second qualification event if they obtained a quota in the World Championships. The BoD approved this principle.</p> <p>The ICF decided that at least four NFs in each race in 2<sup>nd</sup> qualifier to be a legitimate race. (Note: IOC replied post BoD meeting that this was not a good legal decision and recommended 3 in line with ICF competition rules).</p> <p>It was proposed to reduce the K4 from 10 to 9 crews with 3 continents and add 4 new K2s in the second qualification. The BoD voted against the proposal and instead insisted on 10 K4 teams and 4 continents.</p> <p>A discussion was held regarding quality of athletes and the balance of Universality. The BoD agreed it was difficult to separate the two and the proposed plan was acceptable for continental representation and high performance.</p> <p>It was recommended that once Quotas had been attributed at the World Championships they would remain with the rankings of the World Championships and similar for Continental Qualification quotas. The BoD approved this principle.</p> <p>The Qualification System would be adjusted accordingly and sent to the IOC for their input and approval.</p> <p><b>Canoe Slalom</b></p> <p>A proposal by the Slalom Committee was that Qualification would be done through ICF Ranking using the 2014 and 2015 seasons.</p> <p>A debate occurred regarding the positives and negatives of Ranking verse one off Qualification events.</p> <p>The use of ICF Ranking selection proposal for Rio 2016 was not approved by the BoD. The BoD voted in favour to keep the Qualification System similar to London 2012.</p> <p>The BoD proposed that the ICF Canoe Slalom World Championships 2015 act as the main qualification event followed by the continental qualification</p>		
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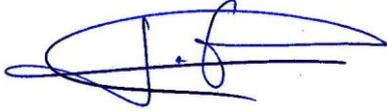
<p>event.</p> <p>The BoD accepted under exceptional circumstances that the Pan-American Games could be used for Qualification even though the event was before the World Championships.</p> <p>A C2 Men boat would be given a host nation place as agreed by the BoD for Rio 2016.</p> <p>For qualification if an NF did not have an athlete qualified in a specific event at Rio 2016 then they could enter in that event any athlete already qualified for the Games. This principle was approved by the BoD.</p> <p>The Qualification System would be redrafted by the Chair and Secretary General to meet the IOC pending deadline.</p>		
<p><b>CANOEING AND OLYMPIC GAMES 2020 AND BEYOND</b></p> <p>A discussion was held over the future of the Canoeing Olympic Programme Debate. For the Olympic Games in Rio 2016 it was reconfirmed that the Olympic Programme would remain the same as London 2012.</p> <p>For Canoe Slalom it was proposed to keep the K1 men, C1 men and K1 women. It was also proposed to remove C2 men and add C1 women from the Olympic Games starting in 2020. This was approved by the BoD.</p> <p>The BoD also discussed the possibility of a mixed C2 event. No clear decision was made.</p> <p>For Canoe Sprint a debate occurred on the timing of achieving Gender Equity in the Olympic Programme. Finally the BoD voted and agreed to have full Gender Equity achieved by the Olympic Games in 2024. For the Olympic Games in 2020 K2 200m men would be removed and C1 Women would be added.</p> <p>The use of performance indicators for deciding Olympic events was discussed and no clear decision was made on their use in the future.</p>		
<p><b>GOVERNANCE REVIEW UPDATE AND DISCUSSION</b></p> <p>The project had started 2 years ago with a goal to propose a document to all NFs by the end of 2013. Unfortunately it could not be realised as consensus could not be found on the direction of the organisation.</p> <p>Documents would be sent to all NFs feedback and in January the document will be finalised to be presented in the congress.</p>		

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<p>The draft document had only received one response from BoD members.</p> <p>During the meeting it had not been possible to discuss any issues relating to the document. It was decided to remove the 3 examples of Board structure and send to NFs with a broad range of possible ideas for structure changes. The paper would be distributed before the end of November 2013 to NFs for their feedback.</p> <p>It was decided to hold a final meeting in Lausanne in January 2014 to finalise the document including defining the Roles and Responsibilities, Board Structure, Executive Structure, Strategic Plan and ICF Working Policies.</p> <p>The President reminded the BoD that a commitment had been made to the Congress that the ICF would reform its Governance by 2014 and requested that a clear pathway should be drafted with the objective to achieve Governance change and suitable papers by November 2014.</p> <p>A questionnaire would be sent to the BoD members regarding their roles and responsibilities to help facilitate the work of the Working Group.</p>		
<p><b>2014 YOUTH OLYMPIC GAMES OFFICIALS</b></p> <p>There had been a misunderstanding with some NFs over the process. Therefore, the nominations for Canoe Sprint would be sent out again for NFs to apply to be Officials at the Youth Olympics.</p> <p>Canoe Slalom nomination for the next seasons events were approved by the BoD.</p>		
<p><b>MISCELLANEOUS</b></p> <p>Botswana was provisionally added as an ICF member by the BoD. The ICF would now have 160 affiliated federations.</p> <p>The ICF BoD decided to award the following events: 2015 ICF Junior Wildwater Canoeing World Championships to Nantahala (USA) and the 2017 ICF Canoe Marathon World Championships to Pietermaritzburg (RSA).</p> <p>For the Beach Games the ICF supported NOC mandate and therefore the recognised body should be ICF and not IDBF. ICF was to actively promote its events in the Beach Games being launched by Sportaccord.</p>		
<p><b>The next ICF Board meeting would be 29 – 30 March 2014 in Lausanne, Switzerland</b></p>		

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