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INTERNATIONAL CANOE FEDERATION (ICF)

# BOARD OF DIRECTORS

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MINUTES OF THE MEETING  
HELD IN LONDON, UK  
4 – 5 DECEMBER 2009



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<b>MINUTES BOARD OF DIRECTORS MEETING</b> <b>LONDON, UK      4 - 5 December 2009</b>
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**Participants:**

José Perurena López	ICF President	Branko Lovric	Continental Representative Europe
Istvan Vaskuti	1 Vice President	Saifudin Patwa	Continental Representative Africa
Richard Fox	2 Vice President	Victor G. Ruiz	Continental Representative America
Shoken Narita	3 Vice President	Mario Santos	Continental Representative Europe
Luciano Buonfiglio	Treasurer ABSENT	Irina Siraeva	Continental Representative Europe
Simon Toulson	Secretary General	Frank Garner	Chair Canoe Sprint
Helen Brownlee	President OCA	Jean-Michel Prono	Chair Canoe Slalom Racing
Joao Manuel Da Costa Alegre	President CAC	Jorn Cronberg	Chair Canoe Marathon Racing
Albert Woods	President ECA	Jens Perlwitz	Chair Wildwater Canoeing
Charles H. Yatman	President COPAC	François Ryffel	Chair Dragon Boat Racing
Maree Burnett	Continental Representative Oceania	Lluis Rabaneda i Caselles	Chair Canoe Freestyle
Kee-Huat Chua	Continental Representative Asia	Greg Smale	Chair Canoe Polo
Ahmad Doniamali	Continental Representative Asia ABSENT	Donald McKenzie	Chair Medical and Antidoping
Cecilia Farias	Continental Representative America	Belén Sánchez Jiménez	Chair Athletes ABSENT
Kee-Heung Lee	Continental Representative Asia	John Edwards	Chair of Canoeing for All

Description	Responsible:	Deadline:
<p><b>PRESIDENT'S REPORT</b></p> <p>The ICF President had applied for IOC membership. 71 candidates had been received and only a few positions available. IOC lobbying would continue in order to keep canoeing in the political spotlight.</p> <p>Canoeing was seen as being in a strong position in multi-sport events.</p> <p>The Minutes from the BoD meeting in Switzerland were approved.</p>		

## SECRETARY GENERAL'S REPORT

There had been changes at ICF HQ, the offices had been expanded, however the cost for the upgraded infrastructure was €50,000.

### 2009 World Championships

The Canoe Sprint World Championships received 61 million viewers in Europe; the second highest ever. But, one NF complained to the broadcaster about quality of production who then told the EBU. The ICF has been warned if it happens again EBU will pull Canoe-Kayak from its programming.

At the Slalom World Championships, 59 million viewers watched, despite some contractual problems. This did not include so many live coverage viewers but good coverage in Europe overall. EBU has indicated it will open tender in GBR if BBC will not show 2010 World Championships.

### 2009 World Cups highlights

29 countries showed the Canoe Sprint package, 27 countries showed the highlights for Canoe Slalom. Approximate costs of €160,000 were lower than anticipated. Overall a big success and progress in the right direction for canoe exposure with a view to attracting sponsors.

ICF HQ was active at all events this year. Several manuals and documents were published during the year and culminated in an organisers' workshop for the 17 hosts for 2010. Event manuals and organisational tools were very well received by organisers.

Timing and results systems were found to be inadequate at ICF events. Broadcasters would not be able to go live with the untested system used at events. ICF needs a professional and homogenous timing and results system there were too many faults and errors in 2009. Further research and costing would be needed to rectify this issue.

The new ICF website would be ready 1<sup>st</sup> January 2010 for testing including Planet Canoe (recreational) Elite (athletes) and NF area's (password protected). Each committee would have dedicated pages that they need to edit. The ICF HQ would oversee for language and general content. Structure and specific discipline content must come from the committees. The ICF must have all electronic media and promotion of canoeing under ONE website for all disciplines to encourage visitors. *Note: ICF website received approximately 400,000 page hits a month in 2009.*

A request for Spanish language to be added to the website would be researched in terms of cost and man hours.

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<p><b>1<sup>ST</sup> VICE PRESIDENT'S REPORT</b></p> <p>The position of Canoe Sprint in the continents had improved with more individuals participating and competitions being held. However, quality could be improved and education programmes for coaches and athletes could be implemented. Collaboration between continents and Chairs needed to be closer to ensure this development. When the Development budget would be confirmed, each Continental Association could begin with their plans.</p>		
<p><b>2<sup>nd</sup> VICE PRESIDENT'S REPORT</b></p> <p>It was remarked that it was critical for the ICF to find a global sponsor. The ICF was the only major IF not to have a sponsor. Generating revenue for the organisation had to be given higher priority. The ICF must strengthen the nations outside of Europe and in the Junior category. TV investment was a necessity and should be used as a platform across the board, not just in the Olympic disciplines. Resources were needed to attract sponsors and that a sponsor agreement would not happen immediately as they take time to negotiate.</p>		
<p><b>3<sup>RD</sup> VICE PRESIDENT'S REPORT</b></p> <p>It was noted that there was nothing additional to add during the meeting than what was in his written report.</p>		
<p><b>TREASURER'S REPORT</b></p> <p>The President and Secretary General had increased spending in 2009 and the results have been promising, however, the budget the ICF has worked to in 2009 is not the one that was approved by Congress in 2008. The budget needed to be revisited and reconfigured with a new budget being proposed to Congress for 2010 – 2012 taking into account the ICF's new activities and objectives.</p> <p>The ICF HQ was expected to overspend by €250,000 and the new TV budget would be €160,000. The investment had been heavy and could be criticised at Congress. However, the changes in circumstances and the different objectives that had been met in many ways shows the investment had been worth it with the ICF becoming more professional.</p> <p>The near future was identified as important. Changes in ICF performance would take time but financially the ICF could add €500K to its biannual budget. With €6 million invested, and with a necessary reserve of €4 million, the additional spending could be matched for the near future.</p> <p><b>The ICF Board agreed unanimously to the investment of funds in ICF HQ,</b></p>		

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<p><b>Television and development of the promotion of Canoeing globally.</b></p>		
<p><b>CANOE SPRINT – Frank Garner</b></p> <p>The relationship between the Sprint Committee, ExCo and ICF HQ had been problematic. There was no apparent unified approach or process in decision-making. The roles and responsibilities needed clarification for each party. It was acknowledged by the Chair that communication needed to be more organised. The new education programme for officials was good and Canoe Slalom would probably follow.</p>		
<p><b>CANOE SLALOM – Jean Michel Prono</b></p> <p>The Chair had worked hard on securing Canoe Slalom in Regional and Continental Games and was involved in preparations for London 2012 Games. The Chair suggested a coordinator for whitewater activities to be added to ICF HQ as soon as possible. It was suggested that NFs could contribute to fund the staff member.</p> <p>The long-term strategy at ICF HQ would be to have a technical manager and two coordinators reporting to ICF Secretary General but the budget was identified as the limiting factor. It was mentioned the other ICF HQ staff role required in the long term would be a sponsor/supplier manager.</p> <p>Canoe Slalom could be modified on flatwater for development purposes in Africa, however it could not be used as an Olympic Qualifier. The amended format would be a useful development tool for the discipline.</p>		
<p><b>WILDWATER CANOEING – Jens Perlwitz</b></p> <p>The Chair highlighted that the Committee did not know if the Development programme proposed for Wildwater in 2009 had been approved. The Board responded that there was no support for a monotype or boat building programme at the present time. Development of the discipline and particularly the World Championships should be considered using other means.</p>		
<p><b>CANOE MARATHON – Jorn Cronberg</b></p> <p>The World Championship 2011 dates were changed and approved by the Board.</p> <p>The Chair proposed a Classic Canoe Marathon World Series giving the possibility for athletes to enter into international competitions as individuals and not as part of a national team. The goal was to establish a linked series with homogenous formats.</p>		

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<p>The Chair would work on the standard of events and ensuring it was understandable for the media and for spectators from the outset. The Chair would work in close cooperation with ICF HQ.</p> <p>The Chair proposed an athlete tracking system with micro-chip technology, it could be a good technological leap forward for canoeing and spectator friendly.</p> <p>Discussion over the cost and who would pay for it was raised. The idea of a self-funding project was raised with the ICF owning the equipment and renting it to organisers including Ocean Racing it would be possible to recoup investment. The Chair would develop the proposal in more detail for the Board in April 2010.</p>	<p>CAM Chair</p> <p>CAM Chair</p>	<p>April 2010</p> <p>April 2010</p>
<p><b>CANOE POLO – Greg Smale</b></p> <p>The Chair proposed a referee list, so replacements can be found easily. Focus on Women officials was required with only 25% referees being women.</p> <p>For the World Games, Columbia the venue should be agreed at an early stage with preference to the swimming pool venues. ICF was scheduled to meet with IWGA in Doha April 2010 to discuss the programme for the Games.</p> <p>For the World Championships the committee delayed ordering boats for under 21 women, as waiting for licensing programme operations. ICF HQ would verify the Licensing programme operations.</p> <p>The Chair highlighted the need for a budgetary limit and a masterplan for Canoe Polo (and the other non-Olympic disciplines) for the Development plan. A report template would be developed so that the parameters were known and would be presented to the Board by the 2<sup>nd</sup> Vice President.</p> <p>African Confederation indicated the desire to host a coaching course in Africa to showcase Canoe Polo. Chair would follow up.</p> <p>Canoe Polo committee would meet with America Continental Association to advance Canoe Polo development in this region.</p>	<p>CAP Chair</p> <p>ICF PRE</p> <p>CAP Chair / ICF HQ</p> <p>2<sup>nd</sup> VP</p> <p>CAP Chair</p> <p>CAP Chair</p>	<p>April 2010</p> <p>April 2010</p> <p>April 2010</p> <p>April 2010</p> <p>Feb 2010</p> <p>Feb 2010</p>
<p><b>DRAGON BOAT – Francois Ryffel</b></p> <p>2009 World Games and Club Crew World Championships in Korea were both of a high standard. In Kiev, Ukraine a coaching seminar with Csaba Szanto was organised.</p> <p>For the 2011 World Championships a bid had been received from Canada, which is supported by the Committee in principle.</p>		

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<p>The addition of 10-seater boat racing was a good decision. A combination of 20-seater and 10-seater boats gave NFs bigger flexibility to compete at ICF events.</p> <p>The addition of 10-seater dragon boat was an ICF strategic decision. The quotas for a 20-seater competition would be too large for Olympic Games or other multi-Sport Games and the smaller boat would allow greater flexibility for the ICF.</p> <p>The Chair suggested that we combine the 10 man/10 woman Dragon Boat races with sprint or marathon races to get more countries and more competitors involved.</p>		
<p><b>CANOE FREESTYLE – Lluís Rabaneda</b></p> <p>2009 linked Freestyle development with Slalom World Championships. It was great for the Olympic and non-Olympic disciplines to work together and it was underlined that it was important that non-Olympic disciplines be included in the ICF Development Programme.</p> <p>Regarding the Olympic Games, all hosts had a chance to develop an artificial course for Slalom but Freestyle had never been consulted. The Committee should be involved in the design of the Olympic courses so that it has a chance to develop Freestyle. Broxbourne, London had been investigating a Freestyle wave even though it was not in the original plans. This followed requests from the ICF HQ and Canoe Slalom Chair.</p> <p>The African Continental Association wanted to set up an event in Africa on the Nile and there had been a big event in Nepal. It was confirmed that two world cups would be in Plattling Germany in 2010.</p> <p>Noted that the development of the scoring system needs to be addressed in the near future.</p>	CFR Chair	Dec 2010
<p><b>MEDICAL &amp; ANTI-DOPING – Don MacKenzie</b></p> <p>Pure Paddling Performance, the ICF's new education system, was launched and would be made mandatory for all Junior athletes before competing. <i>Note: 135 people had completed the programme online since its launch.</i></p> <p>Regarding the increase in drug test failures, it was highlighted that it was the same countries in a number of sports that were having the same issues, it was not only a canoeing issue and the ICF could not deal with it independently.</p> <p>It was noted that very few organisers saw Anti-Doping as their responsibility; the education programme should be used as a tool with them also.</p>		

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<p>Targeted assessment would be the main tool to ensure maximum efficiency in ICF Anti-Doping Budget. In the new bidding process Anti-Doping should be highlighted.</p>		
<p><b>CANOEING FOR ALL – John Edwards</b></p> <p>16 NFs initially signed up to the Paracanoe Declaration, which was a reflection of the challenge, however Asia Continent added many more countries lifting the number to over 30 NFs.</p> <p>A budget proposal was requested for Paracanoe activities in 2010. Provisionally €30,000 was earmarked by the ICF HQ for helping the Paracanoe project, however this needed to be finalised. The Committee was to work with ICF HQ with regards to Poznan and the discussion about accessible accommodation.</p> <p>The Committee wanted to position the ICF with the WHO and promote canoeing as an activity for healthy living by developing the tourism and recreational side of canoeing, and focusing on masters canoeing. The Committee suggested a seminar to find “best practices” from members to find a commonality and develop a strong marketing programme. Committee was to work with ICF HQ on the Planet Canoe brand.</p> <p>There were 500 athletes in one event in 2009 with more than 30 countries. It was unclear who was responsible for these events: the discipline Chairs or the Canoeing for All Committee. Clear role needed to be defined.</p>		
<p><b>AFRICAN CONTINENT</b></p> <p>New events, especially in Uganda, had the potential for freestyle competitions.</p> <p>The Victoria expedition was more in line with Canoe for All. The Canoe Sprint Junior Competition and Surfski competition were important in Africa and there was a big potential for sea marathons (athletes could use Surfski boats).</p> <p>On the education side, the African association had held several courses, one in Ghana with IOC support (through ICF and NF) under the Olympic Solidarity and a coaching course for Portuguese speaking federations.</p>		
<p><b>AMERICAS</b></p> <p>Pan American Games 2015 were awarded to Toronto and Canoeing now needed to work with them to get on the programme. The Pan American Games 2011, Guadalajara (MEX) confirmed commitment to sprint and slalom venues.</p> <p>In the US, Slalom Olympian, Joe Jacobi, took over USACK.</p>		



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<p>There was a new course in Puerto Rico but it required ICF approval.</p> <p>The Continent was trying to get Ocean Racing (Surfski) into the Central American Games 2010. It was seen that Ocean Racing had great potential for growth of canoeing.</p> <p>Costa Rica NF had some leadership issues. The last letter from the NOC was from the previous President. We had an official letter from another group of paddlers who are lobbying to control the National Federation. Situation needed to be clarified but at this time the ICF had no new request so continue to recognise the existing NF members.</p>		
<p><b>ASIA</b></p> <p>The 2010 Guangzhou Asian Games would be held including canoeing.</p> <p>The Dragon boat situation was delicate as it was controlled by IDBF for these Games.</p> <p>In 2014, the Games in Korea will be different; the Vice President of the main organisation supported Dragon Boat. The discipline will be in 2014 Asian Games hopefully under ICF control.</p>		
<p><b>EUROPE</b></p> <p>The ECA held a Board meeting in Frankfurt. Decisions for development and proposals for the Olympic Programme were made.</p> <p>The ICF and ECA agreed the need to work together to increase potential broadcasting markets while not affecting ECA revenue streams.</p> <p>Broadcasting from Canoe Slalom European Championships was mentioned because there was no contact with some of the TV companies from other Federations. The new contracts for Senior European Sprint and Slalom Championships included TV broadcasting requirements.</p> <p>There was a proposal to award Antonina Seredina from Russian Federation with a medal or lifetime achievement award to be presented at the next ICF Congress. It was agreed that further discussion would be needed regarding awards and ceremonies for achievement and recognition to canoeing.</p>	BoD	April 2010
<p><b>OCEANIA</b></p> <p>World Masters Games in Sydney comprised 820 canoeists from 26 nations which was encouraging for the future of Masters events.</p>		

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<p>Oceania has found it difficult to develop Canoeing in the Pacific, when no Canoe equipment was available.</p> <p>Oceania submitted a request for equipment more than 18 months ago but had been refused, yet other continents had received equipment. The ICF agreed that remaining funds if available at the end of the current financial cycle would be directed to Oceania.</p> <p>Ocean Racing and Va'a have been targeted to encourage people to go out and paddle in the region.</p>	ICF HQ	May 2010
<p><b>WOMEN'S COMMISSION</b></p> <p>The database of women in NF Boards or management was being updated. It was requested to have this information on the ICF website.</p> <p>The commission strongly supported women's canoe as a full medal event in World Championships which would attract NF interest. The Commission suggested making the 200m a full medal event, adding the 500m as the sport develops.</p> <p>The women's statement required refinement before being published.</p> <p>A letter introducing the women's committee would be drafted and distributed to NFs and NOCs that had representatives on the committee to improve awareness of their work.</p> <p>Women Canoe training camps would continue however budget and operational plan needed to be defined.</p>	WCO  WCO / ICF HQ	April 2010  April 2010
<p><b>DEVELOPMENT WITH CONTINENTAL ASSOCIATIONS</b></p> <p>At the individual Continental meetings, delegates reviewed budget situation and set priorities. The programmes proposed by each were within the budget parameters, and they would now press on with the plans agreed upon. A new budget would be drafted in July 2010 in order to keep the good work moving. Any additional funding for projects would be decided then.</p> <p>The ICF received US\$60,000 from the IOC for development in 2009. The ICF is now moving in the same direction with the planning and execution of development programme changing as Continental Associations are more involved.</p> <p>ICF Education Programme was now being looked at in Hungary from a University. If someone passed this course it is valid in all countries. Seif Patwa was in Budapest for 3 months. The course was in English and covered the</p>		

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<p>practical aspects of teaching canoeing. Some of his learning was now being put into effect in his country and across Africa. It was suggested that every year a certain number of coaches would be trained this way.</p> <p>It was agreed that the ICF needed to fix a minimum standard for coaches with appropriate qualification levels.</p>		
<p><b>OCEAN RACING</b></p> <p>The ICF had provisional rules and a working group but there had been no international ICF events.</p> <p>For a lot of countries the discipline is their main activity. Development of Ocean Racing (Surfski) could be beneficial for many countries. People within the sport have expressed their openness to being a part of the ICF. It was decided that the ICF launch a calendar of events in this discipline. It was noted that Surfski is not Ocean Racing exclusively, as this incorporates other events.</p> <p>In 2010 the ICF will tender for minimum 3 World Cups. It would be possible because the organisations and races already exist.</p> <p>The normal procedure would be to have a two-year commission which then becomes a committee following the Congress. The commission would be chaired by Mario Santos (POR).</p> <p><b>The ICF Board agreed to the work of the group including the World Cups and the standardising of the rules.</b></p>	ICF HQ	April 2010
<p><b>NF EDUCATION PROGRAMME</b></p> <p>A new manual was being drafted in conjunction with the ICF HQ for educating NFs related to canoe management. There would be pilot seminars to launch the programme and research into the possibility of an e-platform to supplement the programme. The draft manual would be distributed for comments when ready.</p>		
<p><b>NF AFFILIATION</b></p> <p>Eritrea, El Salvador and Tahiti were provisionally approved as ICF members.</p>		
<p><b>CANOE SPRINT – WORLD CHAMPIONSHIPS &amp; WORLD CUPS</b></p> <p>In the proposed World Championship Programme for 2010, the Committee suggested the removal of a Men’s K1, Men’s C1 and Women’s K1 event as well as replacing the K4/C4 Men’s and Women’s 200m events with the relay as they were so popular. The other option was to cut MK2 500, WK2 1000m, C2 500m as</p>		

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they were no longer Olympic races, but the ICF ExCo rejected the proposal.

At the Congress in Rome 2008, it was agreed that relays would be added 1<sup>st</sup> year and in the 2<sup>nd</sup> year the 5000m races would be added. Europe had decided not to include relays but would have long distance in their competitions. However, relays were very popular and even shown on TV and the general feeling was that it is worthwhile to keep the relays for the future World Championships.

**The ICF Board approved the proposal of the Committee to keep the Canoe Sprint World Championships programme to 27 events (not including demonstrations).**

The Sprint Committee proposed to have Paracanoe K1 LTA Men & Women and suggested C1 adaptive (Va'a) also at 200m. According to Canoeing for All proposals, there would be 8 more medals than in 2009. It was cautioned that NFs may not be happy with so many official events in Paracanoe as it would affect the points system for the Championships.

**The ICF Board approved the Paracanoe programme of LTA, TA and A categories in 4 disciplines men and women (K1, V1) for the World Championships in 2010.**

At the World Championships 2009 there were only 9 entries/9 countries in C1 200m Women. The committee recommended WC2 500m and WC1 200m remain a demonstration event for 2010 with a robust development plan. This was opposed by the Women's Commission who requested C1 200m to be a full medal event and to keep C2 500m as Demonstration as a clear indication to NFs that the ICF was serious about Women's Canoe.

It was cautioned to the ICF Board that the addition of Women's Canoe as a full medal event went against the decision of the ICF Congress on World Championships in 2008.

**Taking into account all views the ICF Board approved adding Women's C1 200m as a full medal event in 2010 World Championships and having C1 500m remain as a demonstration event.**

Canoe Sprint World Cups had a base programme of Olympic Games events of 2008 and 2012 plus optional events for organisers to choose from Women's Canoe, Paracanoe and Long Distance Racing.

**The Canoe Sprint World Cup programme was approved by the ICF Board.**

2011 Canoe Sprint Junior World Championships, the big change would be adding 200m. The Women's C1 category was discussed however caution was raised that this was a decision for the ICF Congress not the Board. However, the Board believed that development started at Junior level.

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<p><b>Therefore, the proposed programme for the Junior World Championships was approved by the Board with the inclusion of Women's C1 200m.</b></p>		
<p><b>CANOE SLALOM – WORLD CHAMPIONSHIPS &amp; WORLD CUPS</b></p> <p>Proposal to include Women C1 individual and team events in both Junior and Senior World Championships was tabled.</p> <p><b>The proposal was approved by the ICF Board.</b></p> <p>Canoe Slalom Committee proposed to increase from three to five World Cups. Two blocks one in June/early July and one in August. TV had insisted that there be a FINAL World Cup, so the last of the five would be the Final. It was highlighted that it was important the best athletes attend the World Cups.</p> <p>Oceania voiced concern over the summer block in Europe as it would be the middle of winter for them. Once established, the World Cups could be held in February or March outside of Europe.</p> <p><b>The ICF Board approved 5 World Cups starting from 2011.</b></p> <p>The World Cup 2012 calendar would be completed when the Olympic course training schedule was known. It was important to move World Cups earlier for the sake of TV coverage. The last World Cup would be important for Olympic athletes, so it should be one month before the Olympic Games.</p> <p>Proposed that the Junior World Championships moves to every odd year so there is no clash with Olympic Games, so 2013 not 2014. For yearly Junior Championships it would need ICF Congress approval.</p> <p><b>The ICF Board approved the move of Canoe Slalom Junior World Championships to odd years.</b></p> <p>Stated that the ICF wanted to improve safety equipment regulations for helmets and lifevests. The proposal would be part of the licensing programme and the Slalom rules to be approved by ICF Congress in 2010.</p>		
<p><b>CANOE SPRINT – OLYMPIC PROGRAMME</b></p> <p>The ICF President gave an overview including the several meetings with the IOC and OBS (Olympic Broadcast Services) and the advice that was given concerning the Olympic Programme. The direction to remove one male event and add one women's event and move to 200m was seen as positive step from outside of the sport.</p> <p>However, the Olympic Programme should be seen as constantly evolving and</p>		

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<p>that the issue did not finish with 2012. The ICF must look to 2016 and 2020 in the next couple of years to ensure the sport was in good health at the Olympic Games.</p> <p>There was a strong debate regarding gender equality at the Olympic Games. Many questions remained as it was unclear how the IOC perceived the future of the issue. However, it was cautioned that the IOC had never expressly asked the IFs to make gender equality, rather it is a trend of other IFs to go in that direction. Further discussions between the ICF and the IOC would be needed on this issue.</p> <p>The importance of the sport of Canoeing was judged by the IOC in terms of TV ratings and popularity as well as costs and therefore each event should be analysed on its merit while fulfilling the ICF's fundamental objectives.</p> <p>The removal of a Canoe event would create an imbalance between Kayak-Canoe. It was clear to continue this in the future, the ICF would need to remove a Kayak event to address the imbalance. A long-term strategy was required.</p> <p>The 20 qualification places would be attributed to 14 places for K1 Women 200m, 1 extra place each for C1 men 200m and 1000m and 4 places for C2 Men 1000m.</p> <p>The Board instructed the ExCo (in consultation with Technical committees) to investigate and come with a future strategy for the Olympic Programme to be discussed in the near future in advance of possible IOC decisions (2013).</p> <p><b>The ICF Board agreed to remove C2 men 500m from the Canoe Sprint Olympic Programme based in return for the K1 women's 200m.</b></p>	<p>ICF HQ</p> <p>ICF ExCO</p>	<p>Feb 2010</p> <p>Dec 2010</p>
<p><b>CANOE SLALOM – OLYMPIC PROGRAMME</b></p> <p>The Canoe Slalom Committee decided to utilise the same system as Beijing 2008, the general principles would be the same. For 2012, the Continental competitions needed to be improved.</p> <p>The potential of double quotas for C2 men was discussed and further analysis was needed before adding it to the Qualification System however it was seen as a good way to get more boats into this event at the Games while having no quota increases.</p> <p><b>The ICF Board approved the draft document to be presented to the IOC.</b></p>		
<p><b>CANOE SPRINT – OLYMPIC QUALIFICATION SYSTEM</b></p> <p>The Committee proposed a system based on 60% qualifying at the World</p>		

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<p>Championships as the best athletes (quality), 40% based on universality and Continental qualification. Doubling up of athletes in events was seen as essential since the introduction of 200m to the programme.</p> <p>Canoe athletes were seen as not able to double up as easily so required a little more quota to create a normal competition format. This was agreed.</p> <p>There was a discussion within the Board over the merits of Continental representation and how to ensure as many countries as possible could be entered into the Olympic Games while ensuring the best athletes qualify.</p> <p>For the single boats all Continents would have the opportunity to qualify after the World Championships.</p> <p>Continental qualification in K2, C2 and K4 had to have a fair and equal opportunity to qualify for the Games while acknowledging that not all continents could gain a place as there was not enough quota.</p> <p>The details of the Qualification System would be finalised by the ICF HQ in collaboration with Chair of Canoe Sprint and 1<sup>st</sup> VP.</p> <p><b>The principles and general draft of the Qualification System was approved by the ICF Board</b></p>		
<p><b>YOUTH OLYMPIC GAMES – SINGAPORE 2010</b></p> <p>46 of the 82 places had now been allocated. The remaining 16-20 places were to be decided upon by the IOC/ICF according to the Qualification System. The Boat providers had been confirmed as Nelo for Sprint and Robson for Slalom. Every athlete would receive one boat for the competition so they do not have to adjust the seat between races. There would be a validation event (test event) 29 – 30 May 2010 in Singapore.</p>		
<p><b>ICF LICENSING PROGRAMME</b></p> <p>It was noted that this programme had been delayed due to the resistance from manufacturers. Clearly, the programme was an excellent source of income that could benefit specific projects linked to each discipline. The manufacturers wanted to know what value this programme would bring for them.</p> <p>A list of spending priorities would be drawn up for each discipline and circulated to each manufacturer to hopefully explain how the programme would benefit the sport.</p> <p>The ICF HQ required the support of the Chairs in this programme to ensure its success.</p>		

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<p>For Canoe Slalom the removal of boat control by verifying the certification sticker was seen as desirable meaning the boat only needed to be weighed.</p> <p>It was proposed that all disciplines had to conform to the licencing programme for ICF competitions starting 1.1.2011.</p> <p><b>The Proposal of the licencing programme commencing officially 1.1.2011 was approved by the ICF Board.</b></p>		
<p><b>ICF BIDDING PROCESS</b></p> <p>ICF Event Bidding Process was amended by the ICF HQ including a comprehensive bidding document. The goal was to evaluate the same criteria across all competitions. It would give a clear indication of the level of service and preparations required for ICF events. The Bidding forms could be used for all events. The respective Chair and the Committee would evaluate the bid(s) with the ICF HQ before decision being made at the Board meetings.</p> <p><b>Proposed bidding process was approved by the ICF Board.</b></p> <p>Va'a and Waveski had signed cooperation agreements with the ICF. Waveski wanted to be an associated member of ICF and Va'a were looking for long-term integration with ICF especially concerning Paracanoeing and Commonwealth Games.</p>	<p>ICF HQ / Chairs</p>	<p>Mar 2010</p>
<p><b>MISCELLANEOUS</b></p> <p>It was agreed that the Canoe Sprint and Canoe Slalom Chairs would be the Technical Delegates for Canoeing events in London 2012.</p> <p>It was noted that the ICF Flag had received criticism from a small number of NFs. The new ICF flag was approved by the Board for ICF events.</p> <p>It was requested that official's clothes should be the same for all ICF events with a common style and colour. Several companies had shown an interest however a budget needed to be defined.</p> <p>Liability coverage for the directors of ICF was highlighted as an issue. For example, If a decision was made and someone sued the board as a whole then what liability coverage did the individuals or board have?</p> <p>The ICF HQ had coverage under Swiss law but the Board had none. Further analysis showed that to obtain coverage, questionnaires would need to be filled regarding each person's role and what financial exposure was at risk in decision making. ICF Board to discuss further in April 2010.</p>	<p>BoD</p>	<p>April 2010</p>



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A request for having different languages on the ICF website, Russian, Spanish and French was tabled. The ICF HQ would assess the financial and human resource impact of adding these languages.	ICF HQ	April 2010
<b>The next ICF Board meeting would be scheduled for Budapest, Hungary, 9 - 11 April 2010.</b>		



Simatouan