INTERNATIONAL CANOE FEDERATION (ICF)

# BOARD OF DIRECTORS

### MINUTES OF THE MEETING HELD IN ISLA DE LA TOJA, SPAIN 28 & 31 October 2010



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## MINUTES BOARD OF DIRECTORS MEETINGIsla de la Toja, Spain28 & 31 October 2010

#### Participants:

José Perurena López	ICF President	Branko Lovric	Continental Representative Europe
Istvan Vaskuti	1 Vice President	Saifudin Patwa	Continental Representative Africa
Richard Fox	2 Vice President	Victor G. Ruiz	Continental Representative America
Shoken Narita	3 Vice President	Mario Santos	Continental Representative Europe
Luciano Buonfiglio	Treasurer	Irina Siraeva	Continental Representative Europe
Simon Toulson	Secretary General	Frank Garner	Chair Canoe Sprint
Helen Brownlee	President OCA	Jean Michel Prono	Chair Canoe Slalom
Joao Manuel Da Costa Alegre	President CAC	Jorn Cronberg	Chair Canoe Marathon
Albert Woods	President ECA	Jens Perlwitz	Chair Wildwater Canoeing
Charles H. Yatman	President COPAC	François Ryffel	Chair Dragon Boat
Maree Burnett	Continental Representative Oceania	Lluis Rabaneda i Caselles	Chair Canoe Freestyle
Kee-Huat Chua	Continental Representative Asia	Greg Smale	Chair Canoe Polo
Ahmad Doniamali	Continental Representative Asia	Donald McKenzie	Chair Medical and Antidoping
Cecilia Farias	Continental Representative America	Pierpaolo Ferrazi	Chair Athletes
Kee-Heung Lee	Continental Representative Asia	John Edwards	Chair of Canoeing for All
Joao Tomasini Schwertner	3 Vice President (31 Oct)		

Description	Responsible Person	Deadline
PRESIDENT'S WELCOME		
Mr Donyamali and Pierpaulo Ferrazi were welcomed.		
It would be the last meeting for Mr Narita as ICF Vice President, he was thanked for all his efforts and support of Canoeing. <b>PRESIDENT'S REPORT</b>		
The Treasurer asked BoD to pay more attention to the details of the meetings as the BoD had not considered Canoe Slalom at the last meeting and important changes occurred.		
The 2014 Canoe Marathon World Championships location was questioned The technical Chair confirmed that he had visited the site and approved it and then a vote was taken to confirm Oklahoma as the venue. Approval of Canoe Polo Coaching courses would be added to the minutes as this has been missed. The Minutes from the BoD meeting in Budapest, Hungary April 2010, were approved.		
The President referred everyone to his Congress report regarding his recent activities. He also highlighted the need for contingency plans for events due to the amount of disruption in 2010 due to bad weather conditions.		
The President commented that Canoeing was on the front cover of the Olympic Review and had two stories inside which was good publicity for the sport.		
SECRETARY GENERAL'S REPORT		
Regarding the Congress 77 countries had turned up, three others had not yet arrived. There were a maximum of 12 proxies. So up to 93 countries could be voting which was way above the quorum needed.		
Issues with the process of registration were noted. Some countries could not due to no internet connection. These 12 countries were allowed to register after the deadline. No proxies after the deadline were accepted.		
10 countries had not paid their annual fees before the Congress and there were three proxies who had not paid. It was decided that the country voting on their behalf was not allowed to pay the fee but the Continental Association could.		
Electronic voting would be used for the first time. back-up contingency plan were available too if electronic voting did not work.		

EXECUTIVE COMMITTEE REPORT	
Nothing was added in addition from the written reports for the Congress.	
TREASURER'S REPORT	
The 2008-2010 budget has been closed. All budgets were kept within the overall limits. The Treasurer will inform the Congress that the ICF Finances are in good health. The 2008-2010 period saw the ICF with more than €190,000 surplus which offset the deficit from 2006-2008.	
The CAC requested that the money still outstanding from previous budget be transferred to the next budget year. It was stated that this was not possible under the accounting procedures in place.	
CAC President mentioned the budget deficit for HQ. This was explained by the Sec Gen. Proposed budget two years ago was €1.1m. It wasn't granted by the previous President, but that is exactly what was spent. The difference in the HQ budget were accounted for by employing two new members of staff, renting an office for the President, and general expenditure increases of 10% over the period.	
The future budget 2010 – 2012 encapsulated more project work and the real situation of the Federation. All the initiatives required money. The increase in IOC funding had meant it was possible to increase spending slightly.	
The ICF President's activity was completely different to the past. The President had undertaken extensive travel commitments for ICF and his budget reflected this workload.	
CAC raised the point that the amount of work had increased while the budget had remained the same. OCA raised the point that they receive 12,000 Euros whilst the other Continental Associations gets 22,000 Euros. COPAC was also trying to professionalise their associations as well and required ICF support. It was agreed to increase Continental Association operating budgets for 2010-2012.	
Medical & Anti-Doping Chair was disappointed that Anti-Doping budget had not increased.	
The overall Budget 2010 – 2012 was approved with minor amendments to come for Continental Associations and Anti-Doping. Acknowledgement and thanks were given to the Treasurer for the detailed budget.	

### CANOE SPRINT – Frank Garner

The Chair referred to his report and had five points to address:

1. 2011 Junior Canoe Sprint World Championships in Lithuania had issues and problems with the capability to host the championships. ICF requested guarantee of money from the government, an operational plan, and for all facilities to be in place. So far, government had said they MIGHT have the money, but nothing was guaranteed. The view of the ICF's Technical Committee and the Secretary General was that this event would not be organised very well. The Technical Committee suggested the event be removed from Lithuania. There were other federations who had the capability to take over the event. Conclusion: To discuss with Lithuanian Federation for guarantees and make final decision at Board Meeting on Sunday 31<sup>st</sup> October.

2. Meeting with Americas that afternoon to consider moving the Continental qualifier date and location.

3. For World Cups, the biggest complaint was that every world cup was different, everyone wanted the same, consistent and core programme. There can be differences with long distance and relay events but the core must be the same. This would be done for 2011.

4. A provisional rule was suggested for K4 events for 2011 World Championships. The top ten boats (as long as each Continent is represented) would go through. But there was concern about off-form athletes. Proposed one-year only rule change:

"In K4 events, athletes can be replaced if approved by the competition committee. These requests can be made after the heats and Semi-finals of the event as per Art. 16.1"

BoD approved the provisional rule for K4 events at the 2011 World Championships

5. World Championship Programme. Put together by CSP Committee with ICF HQ: gave doubling up between distances and within distances. Some OG quota places would come from B-Finals so they were important. 32 races had to be placed. The question was two or three days of finals which required input from the International Broadcasters (5 largest) before finalising the programme in late December 2010.

Discussion on 8 or 9 lanes for Canoe Sprint. ICF President had been asked to reconsider this rule change. The Technical Committee was not completely unanimous. Athletics and swimming were 8 lanes, commentators, TV and spectators were more used to that. However, making the finals was very important and 9 lanes catered for this.

The BoD expressed some frustration that the 8 vs 9 lane subject had been discussed again even though no fundamental changes had

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occurred since the last discussion. It was pointed out that the BoD should not go against the ICF statutes and it was concluded to keep the decision from the last Board meeting and present that to the Congress.		
CANOE SLALOM – Jean Michel Prono		
Reviewed rule changes and presented one new technical rule:		
14.5 and 41.3.10, new rule to cover event cancellation and how the final results are established. "based on the last completed phase of the event (eg. heats or semi-finals)." It was needed after the weather disrupted events in 2010. Will be presented at Congress.		
<ul> <li>19.2.1, concerns buoyancy jacket. New wording to be added: "must be current CE or ISO certified (60 newtons) and be ICF registered." ISO about to reissue the standard which will make it much more stringent, if the CE norm then we'll end up with legal issues.</li> <li>19.2.2, concerns helmet. Same ISO, CE issue.</li> <li>41.4.1, concerns WCH programme and the team events.</li> <li>44.3.1., concerns quota for the World Cup. About number of places for each federation. All the rules would be presented to Congress.</li> </ul>		
World Cup Series calendar for 2011. Because of the withdrawal of Greece from the series, there would be four World Cups. World Cup Series for 2012 would be five World Cups also proposed.		
CANOE MARATHON – Jørn Cronberg		
Excellent World Championships in Banyoles in September, Committee was working with colleagues in Singapore for 2011 World Championships.		
One goal was to establish the time track system, Board previously approved the idea however little had developed.		
Committee would establish rules for Canoe Marathon Classic series. There had already been several positive replies.		
Committee was hopeful to be included in the World Games in the future and would work with organisers to establish course should it be confirmed.		
CANOE POLO – Greg Smale		
It was noted to remove duplicated text from the Canoe Polo Rule books.		
The Canoe Polo education tool was not on the ICF Website and that was causing concern. The educational tool needed to have a place on the		

website. A solution would be sought with the website company.	
Conti signed a Manufacturer Partner agreement with the ICF for Canoe Polo balls. They would supply each year 300 balls, all had been sold already for 2010	
Canoe Polo World Championships was the best so far. There had been a big step forward in terms of TV. Shows with effort the non-Olympic disciplines can have international exposure.	
2012 World Championship venue was problematic. Teams were already booking accommodation. A solution was needed by the next Board meeting in April 2011.	
For the World Games, the two pools were 15 minutes apart. It would be better to make a programme over 5 days in one venue.	
Licensing Programme Discussion Programme had changed slightly after feedback from companies and the Conti contract. The ICF was investigating three different levels of partnership. Legally there were some issues because the ICF would recognise the company and not the quality of specific products. Other IF's had warned us about this type of agreement as can lead to some very heavy legal costs, however it seems the most suitable at this stage for the ICF.	
If manufacturer produces equipment for various disciplines, then the money should go into the Special Activities. Concerns were highlighted that perhaps big companies would want to go to CSP and CSL. This would be assessed in greater detail to ensure all disciplines benefit.	
WILDWATER CANOEING – Jens Perlwitz	
Wildwater Canoeing Sprint World Championships would be presented at Congress.	
Proposed provisional rules for Wildwater Sprint that could be used for 2 years as long as the team leaders agreed. Then in two years these provisional rules could be confirmed by Congress.	
Advice from Slalom, move from ICF World Ranking to ICF Ranking. WWC should be the same. That means that World Cup Standings would be kept distinctively different.	
COPAC wanted to work on a development plan to increase participation of other nations in the continent. Further work would be done with the committee on the objectives of the project.	
DRAGON BOAT – Francois Ryffel	

BoD April 2010 Typed by HQ: 1 December 2010 Approved by Pdt: 20 Dec 2010 Distributed by HQ: 22 Dec 2010

At the last World Championships no ICF Media officer was present, this was seen as essential for future events.	
CANOE FREESTYLE – Lluis Rabaneda	
The Plattling World Cup was cancelled in 2010. It was agreed that for 2011 World Championships contingency would be to use the Augsburg course.	
Some Judging seminars would be held for Grade A Judges. One would be held in Plattling, and another in the 2013 HOC venue. The Board agreed to fund 5000 Euros for the Seminars.	
First PanAm Championships were held in Canada. The Continental Association really helped. Only 5-6 nations but it was a very good start.	
It was requested to be more involved in decisions that affect CFR, eg. Slalom venue in London, lifejackets.	
The German NF had sent a letter to ICF HQ stating they did not have money for TV and accommodation for judges for 2011 World Championships. CFR Chair and ICF Secretary General to discuss further the issues to find a solution.	
MEDICAL COMMITTEE – Donald McKenzie	
Proud of ICF Anti-Doping programme and how it had evolved. The ICf could test people with blood testing, urine testing, the programme was evolving and it was beginning to service itself.	
Pure Paddling Performance had been reasonably well accepted but not enough. Some IFs were making it compulsory and the Chair suggests that this is mandatory for the younger athletes as a start in 2011.	
Issue of smoking where the athletes are at the competition venue was identified as an issue. ICF to consider athlete areas as non-smoking zones.	
ATHLETES COMMITTEE – Pierpaolo Ferrazi	
Two female members had left the committee. Replacement should be done before the next election. Jana Dukatova had been nominated for Canoe Slalom. It had been checked that an active athlete could be on the Committee, Bye-law to article 32.10. meant the ICF Executive could replace committee members.	
It was reconfirmed that the Athletes Committee was not in favour of the reduction to 8 lanes for Canoe Sprint.	

CANOEING FOR ALL – John Edwards	
Congratulations to all for the achievements of Paracanoe. Everyone pulled together and brought the athletes together. 7 sport federations had applied to the IPC. In the coming months the ICF needed a clear strategy about who needed to be contacted and who needed to be lobbied.	
World Canoe Development Conference: to be held Autumn 2011. We must exploit what all the disciplines bring to the sport. It was possible to build marketing within our organisation. It was seen that the ICF needed to market within our sport.	
It was suggested that BOA/BCU apply to Olympic Solidarity for help with the World Canoe Development Conference.	
AFRICAN CONTINENTAL REPORT	
Recently visited the All Africa Games venue. WC1 would be on the programme and K1 paracanoe as a demonstration event. The venue had been approved by CAC and ICF. Equipment was to arrive there in the near future. Funding for activity in Africa had led to a three year deal with Nelo, the estimated value was €300,000.	
There were now 32 affiliated federations in Africa.	
AMERICAS CONTINENTAL REPORT	
Gave thanks to the ICF President for attending the Central American and Caribbean Games. It made a large difference that the President was there as it reflected well on the sport.	
ASIA CONTINENTAL REPORT	
Mr Chau would be working on Paracanoe initiatives over the next year. Continental activities had developed in Tajikistan, Pakistan and North Korea. There had been a donation to 9 countries of 100 boats for Pakistan, Philippines, East Timor and others. The boats were made in Iran and sent to the different countries. The ICF would pay the transport costs.	
EUROPE CONTINENTAL REPORT	
Referred to the written report for Congress.	
OCEANIA CONTINENTAL REPORT	
Referred to the written report for Congress. They would be applying to ONOC for Olympic Solidarity funding.	

WOMEN'S COMMISSION	
The Women's Commission had achieved quite a lot recently. The Women in Leadership Seminar would be held Sunday morning after the Congress. Women speakers, ITU President and Sue Hornby as guests.	
OCEAN RACING	
After the Board Meeting in Budapest, the ICF was able to successfully organise the World Series in 2010. A lot of countries and a lot of athletes participated. More than 100 athletes in some of the races. There had been good cooperation with the organisers.	
For 2011 there would be more venues, very important that Canoe Ocean Racing should be part of the ICF development programme. With Canoe Ocean Racing boats the ICF could bring the sport to countries who otherwise would not be able to participate.	
Mario Santos was confirmed as the Chair of Canoe Ocean Racing for two years following the ICF Congress approval as a formal sporting discipline.	
NEW MEMOED A FEILIATIONS	
NEW MEMBER AFFILIATIONS	
Five countries had requested ICF Affiliation since the last Board meeting. All paperwork was accounted for and the Board approved all five countries. This meant a total of nine countries (Libya, Congo, Malawi, Mali, Eritrea, Tahiti, Kiribati, Kuwait, Palestine) would be ratified at the Congress bringing the total number of ICF members to 156.	
ICF BROADCASTING PROPOSAL	
The ICF has had TV highlights for two years with good results. In addition, the ICF has had more than 200,000 downloads on YouTube. As it stands currently the ICF would not attract a major sponsor as there is not enough live TV coverage for them to showcase the sponsor. After seeking advice from within the TV industry, the next step in attracting a sponsor is to produce live shows with the ICF controlling the signal, content and the quality of the picture. The HOC would no longer be responsible	
The proposal was to have the same director, camera crew for all events to ensure quality and the signal. Eurosport have verbally agreed to dedicate 1.5hr slots on Saturday and Sunday next year for the World Cups in addition to the World Championships giving the ICF a good solid broadcast platform to work from.	

An idea of production costs were presented from the existing ICF TV company. By having guaranteed production the ICF would have guaranteed coverage. With this platform the ICF could actively look for someone who could go and search for a sponsor. We need to invest €500,000 a year for Television production to be able to do this. This would mean 2 days live production, 26 minute highlights shows and news articles for all 7 World Cups that could be broadcast around the world.	
The ICF ExCo supported in principle but feels it needs to be open to tender from other companies. A tender process for TV Production would need to be completed by January 2011. The budget discussed for TV would be extra to the global budget which was agreed in the Treasurer report.	
The BoD agreed in principle to support the investment of ICF funds in broadcasting for the World Cups and ask for the endorsement at the Congress. The ICF should assign a dollar figure that the project can spend up to which was 500,000 Euros for 2011. The specific objective was to try and find a sponsor for the ICF. The BoD recommended to allocate the extra money from the ICF reserves. Budget is for a special project that has a special objective for the future.	
Conclusion of the BoD was to ask the Congress to Agree in Principle to the TV Broadcasting proposal for 2011 World Cups.	
MISCELLANEOUS	
The Letter from the Polish Canoe Federation President made comments against the ICF office and officials as well as calling the World Cup organisation ridiculous. A suitable response needed to be made from the ICF to counter the claims. The ICF HQ would draft a response for the ICF President.	
It was noted that Canoeing at the Youth Olympics was successful. The ICF met the IOC's requirements and it was seen as a very exciting and fun event. Athletes enjoyed the crossover of competition. The ICF had made the effort do something special for the YOG so all credit to those responsible. Jacque Rogge was also very impressed. It was a new venture for ICF and it worked very well.	
<b>BOARD OF DIRECTORS MEETING – POST CONGRESS (31 October)</b>	
The ICF President welcomed Joao Tomasini (BRA) to the ExCo and Board after a two year absence. He congratulated Istvan Vaskuti on his re-election as 1st Vice President.	
<b>2011 Junior Canoe Sprint World Championships</b> Following the Congress and the BoD meeting 28th October the issue of	

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<ul> <li>the 2011 Junior Canoe Sprint World Championships was discussed again. The Canoe Sprint Committee recommended that Lithuania was a very high level of risk to host the event. The ICF Secretary General supported this view from the information and answers that had been provided by the Lithuanian Government and National Federation.</li> <li>There were four other cities that had indicated their ability to host the Championships. The BoD decided in favour to remove the Junior Canoe Sprint World Championships from Lithuania on the basis that the contract signed with the ICF allowed this. The ICF Secretary General believed there was a 30 days appeal window after such a decision.</li> <li>The ICF Secretary General was instructed to write to the Lithuanian NF to inform them of the ICF BoD decision and inform them of the appeal</li> </ul>	
process from the contract.	
UNDER 23 AND JUNIOR WORLD CHAMPIONSHIPS	
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Following the decision of the ICF Congress the BoD agreed to host Junior and Under 23 World Championships every year starting 2013 for Canoe Sprint.	
Note: there was no fixed discussion at the BoD for the commencement of slalom U23 World championships. However, following the BoD a discussion between the Chair of Slalom, USACK and the 2012 Organiser of ICF Junior Worlds, resulted in an offer from USACK to host the slalom Under 23 worlds in 2012. The Slalom Committee was in agreement with the proposal.	
8 LANES VS 9 LANES	
Following the discussion at the Congress it was decided to re-examine the decision of 8 vs 9 lanes. It was highlighted that it was hard to make decisions without actual statistics and background information.	
As the decision had already been made the BoD had to implement the decision however, it would be possible to postpone the implementation until 2012 which would give the chance to re-examine the issue at the BoD meeting early 2012 before the next ICF Congress.	
The BoD agreed to postpone the implantation of the 8 lane rule until the BoD in 2012.	
ICF TV PROPOSAL 2011	
The approval of the Congress to use ICF reserves for live TV for Canoe Sprint and Slalom World Cups had been well received. It was confirmed that the ICF HQ would now set about a tender process to chose a	

production company and work on distribution channels to maximise the potential exposure.	
The next ICF Board meeting was scheduled for Paris, France 16 - 17 April 2011.	

Sima Todom