INTERNATIONAL CANOE FEDERATION (ICF)

# BOARD OF DIRECTORS

MINUTES OF THE MEETING HELD IN LAUSANNE, SWITZERLAND 29-30 MARCH 2014



The information contained in this document is confidential and strictly for personal use of the members of the ICF Executive Committee and the ICF Board of Directors



# MINUTES BOARD OF DIRECTORS MEETING 29-30 March Lausanne, SWITZERLAND

Participants:		
Name	Nationality	Position
José Perurena	Spanish	President (Executive Committee Member)
<u>Istvan Vaskuti</u>	Hungarian	1st Vice President (Executive Committee Member)
Joao Manuel Da Cost Alegre	Sao Tomean	2nd Vice President (Executive Committee Member)
Joao Tomasini	Brazilian	3rd Vice President (Executive Committee Member)
Luciano Buonfiglio	Italian	Treasurer (Executive Committee Member)
Simon Toulson	British	Secretary General (Executive Committee Member)
<u>Helen Brownlee</u> <u>Albert Woods</u>	Australian British	President OCA - Oceania Canoe Association President ECA - European Canoe Association
Cecilia Farias	Argentinian	President COPAC - Panamerican Canoe Federation
Maree Burnett	New Zealander	Continental Representative Oceania
Dr LUK Wai Hung	Hong Kong	Continental Representative Asia
Ahmad Donyamali	Iranian	Continental Representative Asia
<u>Dwight Corbin</u>	Canadian	Continental Representative America
Branko Lovric	Croatian	Continental Representative Europe
Saifudin Patwa	Kenyan	Continental Representative Africa
<u>Tim Cornish</u>	South African	Continental Representative Africa
Victor G. Ruiz	Puerto Rican	Continental Representative America
Mario Santos	Portugal	Continental Representative Europe - Chair Ocean Racing
Thomas Konietzko	German	Continental Representative Europe
Frank Garner	Canadian	Chair Canoe Sprint
Jean-Michel Prono	French	Chair Canoe Slalom
Jorn Cronberg	Danish	Chair Canoe Marathon
<u>Jens Perlwitz</u>	German	Chair Wildwater Canoeing
Greg Smale	British	Chair Canoe Polo
Francois Ryffel	Swiss	Chair Dragon Boat
<u>Lluis Rabaneda</u> <u>Caselles</u>	<u>i</u> Spanish	Chair Canoe Freestyle
<u>Donald McKenzie</u> <u>John Edwards</u>	Canadian Canadian	Chair Medical and Anti-Doping Chair Canoeing for All

BoD March 2014	
Typed by HQ: April 2014	
Approved by Pdt: 16 April 2014	
Distributed by HQ: 17 April 2014	

Description	Responsible Person	Deadline
PRESIDENT'S WELCOME		
The ICF President welcomed everybody to Lausanne. He also welcomed Tony Estanguet (IOC Member since 2013 and Member of WADA) and Christophe Dubi (former Sport Director of the IOC and now IOC executive Director for the Olympic Games). Mr Dubi made a presentation to the BoD.		
The ICF President officially opened the Board meeting.		
APPROVAL OF THE BoD meeting minutes Lima, November 2013		
A proposal was made to communicate the minutes faster and publish them for NFs to read. A summary would be compiled at the end of the meeting of action items.		
The BoD approved the minutes of BoD meeting Lima.		
PRESIDENT'S REPORT		
<ul> <li>The President outlined several topics for discussion:         <ul> <li><u>European Master Games Organisation</u>: ICF would be main contact.</li> <li><u>World Games, Cali</u>. Conclusion: Canoe Polo was 4<sup>th</sup> or 5<sup>th</sup> position – with high satisfaction scores in technical, media and spectator results. Canoe Marathon was out for the next World Games.</li> <li><u>Discussion with IOC President, Thomas Bach</u>:         </li> <li><u>Future of Canoeing</u>: General situation - To introduce a new discipline the ICF needed to reduce the existing programme. Changes must be inside the Canoe quotas.</li> <li><u>Candidacy for IWGA Presidency</u>. The ICF President was running for IWGA Presidency in April 2014.</li> <li><u>Gender Equity</u>. IOC had confirmed they were happy with direction ICF making on gender equity. The most important point was that a plan was in place for gender equity in two steps; 2020 and 2024.</li> </ul> </li> <li>A debate following Christophe Dubi's presentation resulted in the BoD deciding to create an <u>Olympic Programme Commission</u>. The ICF had the goal to ensure that Canoeing maintained its position in the Olympic Games and evaluate and propose alternatives for the future.</li> </ul>		
SECRETARY GENERAL'S REPORT		
Planet Canoe Magazine 2014 was completed in house which resulted in some cost savings.		
The ICF Website had been created four years ago. ICF was working on re-		

Typed by HQ: April 2014

**Approved by Pdt:** 16 April 2014 **Distributed by HQ:** 17 April 2014

development of the site with the same company to further evolve the design and look. Furthermore, it would be easier to upload information. The new website should be in place later in 2014.

The ISIS database project was underway, past results were being added for athletes in Canoe Sprint and Slalom. Canoe Sprint data proved difficult as the results had to be "copied/paste" into the database which was very labour intensive.

An update on TV production was given highlighting that the ICF Congress agreed four years ago to spend money on TV. A programme was set up to increase exposure on TV which would provide the ultimate goal of attracting International Sponsorship. The increased exposure had occurred but no Sponsorship as yet. The next ICF Congress would decide if to stop or continue the project. The BoD requested a detailed paper, for the next meeting, showing the findings of the TV production project, listing the negative and positive impacts.

The ICF had tried hard recently to obtain Sponsorship via different ways and had worked with two external sales people. Conclusion was that it was a challenge to attract big companies to Canoe on an international level. All feedback was that the focus and sales information was generally in the right direction. A New sponsorship brochure had been developed.

The BoD took the decision that the ICF should appoint a marketing agency to help the Sponsoring project.

A Liability Insurance proposal was discussed for BoD and ICF Officials. The proposal included coverage for any decision they take in the capacity of the ICF, any court case up to 5 million \$. The cost per year is 7'500 US\$. The BoD agreed to the proposal.

# **EXECUTIVE COMMITTEE REPORT**

# Istvan Vaskuti Report

Attended the Sprint Committee meeting in Budapest. Preparation of the Development Programme report and draft plan 2014 – 2016 had been completed. He requested that the ICF produced a monthly report on the use of money by continents and programmes for the Development Programme.

# Joao Manuel Da Costa Alegre – As per Report

## Joao Tomasini Report

Had been heavily involved in the preparations for Rio 2016, particularly with the Slalom venue. He had negotiated with Globo Television Network to diffuse Canoeing in Brazil with coverage of Brazilian and ICF events from now to the Rio 2016 Olympic Games.

Typed by HQ: April 2014

Approved by Pdt: 16 April 2014

Distributed by HQ: 17 April 2014

# TREASURER'S REPORT

Budget looked to be on target to be met by end of the financial year. Two areas had over spent Special Activities and Paracanoeing, but as Paracanoe was on the Paralympic programme for the first time the financial contribution was seen as essential.

ICF investments were held with Vontobel Bank. The bank charges were reduced and capped at 35'000€/year as they had grown excessive over last few years. It was agreed to stay with the same bank for the foreseeable future.

The proposed budget for 2014 – 2016 would be on similar lines to the 2012 – 2014 one. However, should Governance or other programmes that were currently underway change the political nature and goals of the ICF then another budget could be created to represent this work.

A discussion resulted around the exchange loss of 594'000€. Whilst this was an accounting issue it was agreed in the future that the ICF should change the money taking into account exchange conditions so as not to have any exchange losses.

# **CANOE SPRINT – Frank Garner**

BoD approved ITO Selections for 2014 World Cups, World Championships and associated Juries.

The BoD agreed the World Cup in 2016 for Duisburg to be the European Olympic Qualifier and Paracanoe World Championships.

Sprint Committee wanted the World Junior & U23 Championships 2018 to be put on hold for review & Congress decision.

The Olympic qualification system had been approved by the IOC.

The Sprint committee wanted to add a clarification document over reallocation. The IOC had instructed the ICF that no other published documents were allowed as these could be used in CAS appeal cases.

Future Olympic programme would have target guidelines for each event that the BoD could then use in their decision of which would be Olympic events. This could be done for the upcoming debate on 2020 and 2024 Olympic Games programme.

The ICF HQ highlighted that the ISIS system worked well with 73 countries using it in Duisburg. In 2013, 30 events, 4000 athletes, 700 officials, 20000 accreditations printed. For Sprint the main issue was that the same timing provider was not used for each event resulting in different formats and

**Typed by HQ:** April 2014

Approved by Pdt: 16 April 2014

Distributed by HQ: 17 April 2014

outputs each time.

ISIS used the same format as IOC (the ODF) but ICF decided not to force organisers to implement it totally. A Portuguese company had a suitable and easy interface programme that could bridge ISIS and the different timing systems.

BoD agreed that from 2015, the organisers of ICF events could either conform to ISIS (ODF) requirements directly using their systems or must use the Portuguese company as interface with ISIS.

# **CANOE SLALOM – Jean Michel Prono**

Canoe Slalom venue basic project for Rio 2016 was a major issue

Final project proposal should be delivered by 28<sup>th</sup> March 2014 but already delays on this revised timeline. Construction should start on august 2014 for operational delivery in September 2015.

It was requested more pressure regarding the issue be placed on the IOC and Rio 2016 at upcoming Sport Accord meetings. This was agreed by ICF President.

A discussion on the process and some decisions regarding Rio 2016 Qualification System resulted in a recommendation that future decisions and the process for drafting such documents be detailed and clearly identified.

Jury members were approved for Canoe Slalom World Championships.

It was announced that Canoe Slalom would increase to six World Cups in 2016.

# WILDWATER CANOEING - Jens Perlwitz

International coach seminar right after Junior/U23 World Championships in Rio in 2015 was scheduled.

Future improvement would be to reduce the length of the boats in competition.

ITO list and Jury's list approved for 2014 events.

BoD agreed to change Wildwater World Championship 2016, dates changed to 1-5 June 2016.

# **CANOE MARATHON – Jørn Cronberg**

BoD March 2014
Typed by HQ: April 2014

**Approved by Pdt:** 16 April 2014 **Distributed by HQ:** 17 April 2014

The adapted competition format for 2014 World Cups combined with a new ranking system was completed to make the competition more interesting. The BoD approved the creation of a strategic corporation plan to deal with the development of the ICF competitions and the participation of athletes and officials. BoD approved ITOs and Jury for 2014 ICF World Championships and World Cups. **CANOE POLO – Greg Smale** Entries closed for the World Championships with 62 teams registered for 68 maximum places. Canoe Polo would likely increase the number of teams in each category. U21 women category from 10 to 12 teams and U21 men from 16 to 20 teams. Canoe Polo would like to split the competition U21 and senior in the same week and keep the whole event together. Canoe Polo Committee was requested to consider costs and volunteer implications however. Marathon already did something similar so in principle there were no objections. The World Championships 2016 would not be in Hyde Park other venues were being looked at. However, Conti contract had been signed for four more years. The boat donation project was discussed but would be subject to Budget discussion of ICF. BoD agreed the Jury composition for 2014 World Championships. **DRAGON BOAT - Francois Ryffel** The BoD approved the ITO and jury lists for World Championships 2014. CANOE FREESTYLE - Lluis Rabaneda

The Freestyle committee and athlete commission had worked on small changes in the appendices which needed to be approved by the BoD which

A bid from Canada for the 2015 World Championships was on its way in the coming weeks. The BoD would be kept informed and asked to vote once

would come into effect for 2015 events.

bid received.

Freestyle Athlete committee member would be contacted by Athlete Chair to partake in brainstorming meeting in the coming weeks.	
OCEAN RACING - Mario Santos	
The Committee was searching for some new committee member. It was noted that a lot of nations were now organising national championships.	
The Committee would create a manual with Ocean Racing basic skills and how to start with the discipline.	
MEDICAL COMMITTEE – Donald McKenzie	
The WADA code, approved last year, required the ICF to make revisions to its anti-doping code.	
A total of 3339 athletes in Canoe were tested in 2013, which shows a solid program compared to other IFs.	
The ICF should consider Athlete Biological Profiling for a very small number of athletes in the near future.	
Dr. Tim Brabant (physician) had joined the committee. Jane Wilson, rheumatologist and former Slalom paddler from UK, would also be interested in joining committee. It was agreed by the BoD that the committee could have both members in the committee.	
PARACANOEING – John Edwards	
The 2014 Paracanoe plan was on the website showing two fundamental areas; support for competition and classification study.	
There would be classification training in Moscow, Russia. The Classification Research was ongoing and represented capital value for the sport. The study team would meet in May 2014 to assess findings before presenting to IPC.	
The "World Paddling" concept was still active. The idea to hold a conference was postponed until 2017 and to continue work with Paddle for the Planet in the meantime.	
ATHLETE COMMITTEE (ICF Secretary General)	
ICF searched for one male representative from Non-Olympic Disciplines, no-one suitable was nominated.	

Typed by HQ: April 2014
Approved by Pdt: 16 April 2014
Distributed by HQ: 17 April 2014

ICF had been in contact with Anders Gustafson (SWE) who had been elected chair by the committee. He would coordinate with the committee		
once in Europe later this year to start the Committee working.  Tony Estanguey would be put in contact with the committee as well.		
AFRICAN CONTINENTAL REPORT		
Three important upcoming events :		
2014 African Youth Games in Botswana in May. Most arrangements were made with the support of the ICF and the Continental Federation.		
All-Africa games in Congo in 2015. Canoeing was not yet confirmed on the programme and was pending an expert visit to the "sea" venue.		
The next African Championships would be organised in South Africa and maybe used as the Olympic qualification for Rio 2016. Date to be confirmed.		
AMERICAS CONTINENTAL REPORT		
The 3 Continental Representatives submitted their written reports and additional comments made were:		
The "Olympic Cup" would be organised in PUR, including canoe polo, surf ski and flat-water disciplines. It was advised 4x4 for Canoe Polo rather than 3 x 3.		
The bidding process for Continental Olympic qualifier for 2016 was underway. Federations that could provide technical facilities suitable for Olympic level competition received information for bidding.		
ASIA CONTINENTAL REPORT		
Two major events in 2014 to be held involving canoeing:		
Youth Olympic Games in Nanjing, China in August and Asian Games in September in Incheon, Korea, with 25 countries interested in participating.		
A new ACC website was to be developed very soon.		
EUROPE CONTINENTAL REPORT		
A discussion over the events calendar was conducted. The order of events remained unchanged.		
It was agreed that the Calendar needed to be looked at and analysed to ensure canoeing events did not clash with one another as this had		

happened on several occasions recently and also caused problems for 2015.	
OCEANIA CONTINENTAL REPORT	
Oceania Canoe Association Congress was held in Penrith (AUS) in March. Oceania President and Secretary General remain for four more years.	
2014 Canoe Slalom Continental Championships were held in Penrith, followed by the 2014 Oceania Canoe Sprint Championships.	
The OCA Ocean Racing Championships had to be postponed.	
WOMEN'S COMMISSION	
<ul> <li>ICF Congress 2014         <ul> <li>The ICF was requested to instruct all NF's to include at least one woman in their Congress delegation (art 16 Statutes)</li> <li>The President was to invite all women Congress delegates and Board members to an Equity Evening Cocktail Party prior to the Congress.</li> </ul> </li> <li>Gender Equity         <ul> <li>The ICF supported gender equity in principle and particularly through the Development Program. Of concern was the decrease (from 6 to 3) in women on the BoD.</li> <li>Board members were encouraged to support and mentor women towards leadership roles. Action was required to empower women and respect the concept of equality.</li> </ul> </li> </ul>	
ICF DEVELOPMENT PROGRAM	
Referred to the reports on the Development Program.	
A request was tabled for increased Development budget as the activity was growing. It was not possible as the ICF needed to stay within the allocated budget or ICF must reduce other projects.	
It was remarked that the ICF should have a long term detailed Development plan (eg, A, B, C countries) including activities, goals, objectives and the assessment of the use of the money and success of the projects.	
Paracanoe activities should be separated from the Development Programme budget.	
Decisions on priorities must be taken at the next BoD meeting. The ICF must choose between reducing the content or increase the budget.	
Non-Olympic disciplines also requested to be considered as part of the	

Typed by HQ: April 2014

Approved by Pdt: 16 April 2014

Distributed by HQ: 17 April 2014

Development programme.

# NANJING YOUTH OLYMPIC GAMES

A total of 39 federations were qualified with 62 athletes.

Bad communication persisted with the Organisers regarding operational issues but venue was amazing, almost Olympic Games standards.

10 ITOs selected for Sprint and 5 for Slalom were invited. Boats would be Vajda (latest models) for Canoe Slalom and Nelo for Canoe Sprint.

Athlete (Lisa Carrington, NZL) would be Canoe role model and Jessica Fox would be present as a "Young ambassador".

# **ICF RULE CHANGES FOR ICF CONGRESS 2014**

#### **Statutes**

Kenya: NFs that were ICF members must be also continental members: BoD not in favour.

France: Dates should be validated and promoted by ICF before bids to respect the whole calendar of the ICF so that each continent will organise themselves accordingly. BoD agreed to remain the same.

Kenya (Byelaw 6): proposal for more nominations for all ICF, Continental, etc awards: Board not in favour.

Kenya (art. 26): proposal to increase the number of continental representatives from 2 to 3 for African continent. BoD Tied vote: postpone to Congress.

Kenya (byelaw 26): NF or Continental Associations should pay for their members: BoD not in favour.

Kenya (art. 29): change in duties of President/Board: BoD not in favour.

Kenya (bylaw 32): change in committees by adding "sport and environment" commission. Already covered by Canoe for All committee: BoD not in favour.

Kenya (bylaw 35): changes in President's duties on nominations of Secretary General, staff, etc... BoD not in favour.

BoD March 2014 Typed by HQ: April 2014

**Approved by Pdt:** 16 April 2014

Distributed by HQ: 17 April 2014

# **Board Proposals:**

BoD agreed to change wording for ICF Flag and update before ICF Congress.

#### Canoe Polo

France proposal. Restart to game after a goal. A team should be able to restart anywhere on the centre line, not just the centre.

Proposal for points system for goal scoring that Technical committee rejected as not clear nor was it understandable.

Penalties for coaches and inappropriate approaches to referees.

Advertising on boats/helmets and venue for advertising to be refined.

Technical rule proposals all agreed by BoD.

#### **Canoe Marathon**

Hungary: Introduce C1 women. BoD agreed.

Hungary: Issues on the number of laps as both Junior and senior to have the same. Not in favour. Committee recommended one more lap for Senior. BoD agreed.

It was proposed to extend the competition for 1 more day (maximum 4 days competition). BoD agreed.

Committee: proposal for a short distance marathon to be added. BoD agreed.

## **Canoe Freestyle**

The Technical Committee wanted to amend the officials fee after the World Cups 2014. It was suggested to the Committee to formulate it as a general rule "the fees would be committed as agreed by the ICF".

## Wildwater

Art. 36.4.2.1 and 36.4.2.2: changes proposed from FRA. Not approved by BoD.

Art. 36.4.1.1: changes proposed from FRA. Not approved by BoD. Technical committee to suggest further alterations concerning boat numbers in each event.

Introduction of Junior & U23 (similar to Canoe Slalom rules) added to the World Championships and ensure that all team events could take place. BoD approved.

# **Canoe Sprint**

No requirement for an athlete to wait 3 years between seniors and masters.

Typed by HQ: April 2014

Approved by Pdt: 16 April 2014

**Distributed by HQ:** 17 April 2014

Masters athlete requires approval of National Federation to enter competition.

Hungary: BoD supported to remove Marriage requirement in sporting nationality rule.

Most changes from FRA were concerning the Host of the Junior and U23 World Championships. They would like to change it to every two years. The Committee and BoD agreed with that.

ITO Travel Rule: Same rule as Canoe Slalom would be used.

Programme Event changes:

World Championships programme proposition:

OUT: 3 x Relay, 3 x long distances, C2W 500m, K2M 500m, K2W 1000m, C2 Men 500m.

IN: C1W 500m, K4M 200m, K4W 200m, C4M 200m. BoD in favour.

Age group Junior & U23 World Championships: The Committee would like to review the age class. To be discussed at Congress.

Junior & U23 World Championships proposal: OUT: C2W 500m. IN: C1W 500m, C2W 200m, C4M 500m. BoD in favour.

False start issue: Important to have good equipment. The Committee was not ready to make changes as no problem had arisen.

Progression System / Force majeure: It was not possible to amend the schedule. In case of Force majeure situation Jury must be able to adapt schedule. A drafted text would be prepared by the Sprint Committee.

#### Canoe Slalom

France: World Championships junior/U23 proposal rejected by Technical Committee But BoD already discussed earlier under Sprint.

Slovenia: To extend ITOs rules for the World Cup (reimbursement expenses system) BoD not in favour.

Technical committee proposal for progression system from heat to semi-finals, qualifying certain number of athlete straight to semi-finals. BoD approved.

2 poll gates were now mandatory. BoD approved.

Typed by HQ: April 2014

Approved by Pdt: 16 April 2014

Distributed by HQ: 17 April 2014

Important change: time for inquiry, to speed up the results process and avoid huge traffic of inquiries after the event. Inquiry must be made maximum 5 minutes after posting non-official results and maximum 1 inquiry per team during the competition. BoD approved.

## **GOVERNANCE REVIEW UPDATE AND DISCUSSION**

A policy framework had been developed. The Commission discussed in detail the Statutes, about how to make decisions, how to improve management and about the relationship between BoD and the ExCo.

Two organigrams have been proposed to the BoD. The BoD decided not to change the structure of the ICF BoD but to concentrate on Statute changes to make the work more effective.

The BoD decided to present for the next ICF Congress:

- To deliver a positive message and emphasize all the work that had already been done by the Commission regarding Governance. The ICF had analysed the situation and identified the strengths, issues and weak points of the organisation.
- The ICF recommendation was to provide support for full time technical coordinators and to define the activities more precisely in the Statutes.
- A drafted paper highlighting the issues that have been identified and with recommendations for good practices. It will state that we have developed policies and finalise the roles and responsibilities' document.
- The document would be distributed to the BoD for further input before being presented as part of ICF Congress papers.

# PRESENTATIONS AND VOTING FOR ICF EVENTS 2016 AND 2018

## WORLD CHAMPIONSHIPS

2015 ICF Ocean Racing World Championships

Applications: Chioggia "Venice" (ITA), Porto (POR), Sardinia (ITA), Tahiti (TAH) - Voted: Tahiti (TAH)

2017 ICF Junior & U23 Canoe Slalom World Championships

Applications: Bratislava/Cunovo (SVK) - Voted: Bratislava/Cunovo (SVK)

2018 ICF Canoe Slalom World Championships

Application: Krakow (POL) - Voted: Abstention. Bid reopened and vote at

next BoD Meeting

**Typed by HQ:** April 2014

Approved by Pdt: 16 April 2014

Distributed by HQ: 17 April 2014

2018 ICF Junior & U23 Canoe Slalom World Championships No application – bid to be reopened.

2018 Canoe Polo World Championships

Applications: Welland (CAN), Nagambie (AUS) (Video) - Voted: Welland (CAN)

2018 Dragon Boat World Championships No application – bid to be reopened.

2018 ICF Canoe Sprint World Championships

Applications: Poznan (POL), Montemor-o-Velho (POR) - Voted: Montemor-o-Velho (POR)

2018 ICF Junior & U23 Canoe Sprint World Championships
Applications: Poznan (POL), Plovdiv (BUL) - Voted: Plovdiv (BUL)

2018 ICF Canoe Marathon World Championships

Application: Prado-Vila Verde (POR) - Voted: Prado-Vila Verde (POR)

2018 ICF Wildwater Canoeing World Championships No application – bid to be reopened.

# **WORLD CUPS**

2016 ICF Canoe Sprint World Cups (order to be confirmed)

- Duisburg (GER)
- Montemor-o-Velho (POR)
- Racice (CZE)

2016 ICF Canoe Marathon World Cup

- Pietermaritzburg (RSA)
- Prado-Vila Verde (POR)

2016 ICF Canoe Slalom World Cups

- Ivrea (ITA)
- La Seu d'Urgell (ESP)
- Pau(FRA)
- Augsburg (GER)
- Prague (CZE)
- Ljubljana (SLO)

2016 ICF Wildwater Canoeing World Cups

- Pau (FRA)
- Bovek (SLO)

2016 ICF Ocean Racing World Cup

BoD March 2014
Typed by HQ: April 2014
Approved by Pdt: 16 April 2014

Distributed by HQ: 17 April 2014

No application 2016 ICF Canoe Freestyle World Cups No application **MISCELLANEOUS** The BoD provisionally approved the Fiji Outrigger Federation as an ICF member. Advertising rules on Equipment: The project had been proposed at the Sport Commission. The timeline was as follow: the new guidelines would be presented and tested in 2014 and the next season. Full implementation by 2017. The actual rules already fit with the ICF advertising guidelines. Canoe Slalom Committee considered that the content of the advertising guidelines were acceptable. Marketing would contact the other technical committees to make a proposal for each discipline. Summary of decisions from the Board Meeting - ICF to choose a marketing agency: HQ to make proposals to BoD; Set up the Olympic competition program commission; - ICF HQ to draft paper based on TV project assessing the previous 4 years (positives and negatives, benefits, etc.); ICF Agreed Liability insurance for all officers charged with work for ICF: - ITOs and Jurys for 2014 were agreed; - Duisburg to be 2nd Olympic qualification for Europe in May 2016; ISIS agreement for World Cup: done either by Portuguese company (to be paid by organiser) or directly with ISIS. To start from 2015 events: ICF events for 2016 and 2018 were approved and will be published on the website: 2018 Canoe Slalom World Championships bid would be reopened and voted November 2014: Governance document on process to be drafted ready for Congress; Technical rules approved by BoD and to be reprinted; Statutes and rule changes discussed by Board to be prepared for

The next ICF Board meeting would be 7 November 2014 at the time of

Congress.

the ICF Congress in Warsaw, Poland

Simalodon